## MAYOR'S STATE OF THE CITY

MARCH 2, 2016



## AGENDA

- Accomplishments
- Budget
- General Plan
- Water
- Challenges
- Water
- Infrastructure
- Public Safety Staffing
- General Fund Budget
- Looking Forward



## ACCOMPLISHMENTS

- City Hall Drought Resistant Landscape Project
- New Integrated Library System
- Completed Library Facility Condition Assessment



## ACCOMPLISHMENTS



- New Website - Gold Award Recipient from W3 Awards in the category of Government Websites
- Installed suggestion / question boxes at all City facilities


## ACCOMPLISHMENTS - BUDGET

- Exceptional Budget Educational Series
- Budget Town Hall Meeting
- Commissioned Citizen Committees for Revenues, Police Services, and Library Services



## ACCOMPLISHMENTS - GENERAL PLAN



- Adoption of General Plan Update and Final EIR
- Amended development standards in the R-I Single-Family Zone
- Adopted the demolition ordinance


## ACCOMPLISHMENTS - HISTORIC DESIGNATION



354 N. Canon (Knott-Klemme Residence - c.1914)

## ACCOMPLISHMENTS - HISTORIC DESIGNATION



I86 W. Highland (Former First Church of Christ Scientist - c. 192I)

## ACCOMPLISHMENTS - HISTORIC DESIGNATION



IOI W. Bonita (The Webster House - c.1906)

## ACCOMPLISHMENTS - WATER

- Back on the Well
- Percolating as fast as the water is coming in
- Increased Water Quality - all but eliminated water discoloration citywide
- Reduction in Water Leaks



## CHALLENGES - WATER LEAKS

| Fiscal Year | Number of Leaks |
| :--- | :--- |
| 2012-2013 | 49 |
| $2013-2014$ | 33 |
| 2014-2015 | 65 |
| 2015-2016 July - Dec | 260 (avg. 43 per month) |
| 2015-2016 Jan - February | 30 |



## CHALLENGES -WATER



- Water Distribution System
- Comprised of 328 one-block segments, totaling 2,314 , 100 liner feet - 104 segments constructed prior to 1940
- 7 of the top worst mains ( $6 \%$ of those pre-I940) are budgeted to be fixed this year


## CHALLENGES -WATER



- Water Supply
- Imported water is being used for groundwater recharge - costly
- LA County building the Santa Anita Headworks/Diversion Structure late 2016
- Potentially combine efforts with Arcadia


## CHALLENGES -WATER CONSERVATION



## Sierra Madre's State Mandated Conservation Rate is 32\%

- January's conservation was only 8.3\%
- February's conservation was I7.99\%


## CHALLENGES - INFRASTRUCTURE

- Storm Drain / NPDES
- National Pollutant Discharge Elimination System
- Addresses water pollution by regulating point sources that discharge pollutants to waters



## CHALLENGES - INFRASTRUCTURE



- Streets
- C- Rating
- Pavement damage due to water system leaks \& repairs, and normal wear \& tear
- Two major street repair projects this year:
- Skyland Dr, Idle Hour Ln \& portion of Canyon Crest
- W. Grandview, Michillinda Ave to Jameson Court


## CHALLENGES - INFRASTRUCTURE

- Trees
- City has approximately 5,200 trees in City parks, properties and parkways
- City works to trim its trees on a rotating five year plan



## CHALLENGES - INFRASTRUCTURE



- Sidewalks
- $\$ 23,000$ in Capital Funding to replace 2,600 linear feet of damaged sidewalks
- Replacements prioritized in the 2015 Sidewalk Master Plan and include the sidewalk on Highland Avenue


## CHALLENGES - PUBLIC SAFETY STAFFING

- Police Department down 50\% staff
- Cannot hire quick enough to fill vacancies
- Contracting with Los Angeles County Sheriff's Department for nighttime patrol, while recruit new officers, likely take a year



## CHALLENGES - PUBLIC SAFETY STAFFING



- Struggling with the staffing model in the Fire Department
- Limited volunteers
- Applying for grant to hire three full-time Fire Engineers
- High turnover in all Departments


## CHALLENGES - STAFFING



## GENERAL FUND BUDGET

- FY20I4-20I5 Comprehensive Annual Financial Report
- \$478,000 Savings in last year's Police Budget due to
- Vacancies - \$320,000
- Prefunding OPEB - \$55,000
- Parking ticket transfers - \$53,000
- Grants - \$50,000
- With a I0\% UUT Rate

|  | Final Budget | Actual | Variance |
| :---: | :---: | :---: | :---: |
| Revenues: |  |  |  |
| Property taxes | \$ 5,222,850 | \$ 5,082,813 | \$ $(140,037)$ |
| Other taxes | 3,113,595 | 3,170,560 | 56,965 |
| Charges for services | 187,345 | 212,175 | 24,830 |
| Intergovernmental | 5,856 | 6,511 | 655 |
| Licenses and permits | 396,097 | 408,778 | 12,681 |
| Fines and forfeitures | 237,399 | 223,072 | $(14,327)$ |
| Investment income | 10,073 | 1,114 | $(8,959)$ |
| Miscellaneous | 205,022 | 111,533 | $(93,489)$ |
| Total revenues | 9,378,237 | 9,216,556 | $(161,681)$ |
| Expenditures: |  |  |  |
| General government: |  |  |  |
| Adminis trative Services | 1,573,229 | 1,518,900 | 54,329 |
| Elected and Appointed | 109,523 | 86,429 | 23,094 |
| Total general government | 1,682,752 | 1,605,329 | 77,423 |
| Public safety: |  |  |  |
| Police | 3,865,108 | 3,387,335 | 477,773 |
| Fire | 1,046,282 | 1,048,870 | $(2,588)$ |
| Total public safety | 4,911,390 | 4,436,205 | 475,185 |
| Public works | 476,447 | 509,413 | $(32,966)$ |
| Culture and recreation: |  |  |  |
| Community Services | 202,323 | 199,135 | 3,188 |
| Library Services | 781,080 | 737,833 | 43,247 |
| Total culture and recreation | 983,403 | 936,968 | 46,435 |
| Total expenditures | 8,053,992 | 7,487,915 | 566,077 |
| Excess (deficiency) of revenues |  |  |  |
| over (under) expenditures | 1,324,245 | 1,728,641 | 404,396 |
| Transfers in(out) | $(799,412)$ | $(720,307)$ | 79,105 |
| Net change to fund balance | 524,833 | 1,008,334 | 483,501 |
|  |  |  |  |

## CHALLENGES - GENERAL FUND BUDGET

- The current UUT rate is $8 \%$
- From July 2009 - June 2015 the UUT was I0\%
- Measure UUT on the April I2th ballot proposes to increase the UUT to 10\%



## CHALLENGES - GENERAL FUND BUDGET

| Utility |  | y Bill |  | 6\% UUT |  | 8\% UUT |  | \% UUT |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Phone | \$ | 120 | \$ | 7.20 | \$ | 9.60 | \$ | 12.00 |
| Electricity | \$ | 150 | \$ | 9.00 | \$ | 12.00 | \$ | 15.00 |
| Natural Gas | \$ | 45 | \$ | 2.70 | \$ | 3.60 | \$ | 4.50 |
| Water | \$ | 61 | \$ | 3.66 | \$ | 4.88 | \$ | 6.10 |
| Sewer | \$ | 30 | \$ | 1.80 | \$ | 2.40 | \$ | 3.00 |
| CATV | \$ | 56 | \$ | 3.36 | \$ | 4.48 | \$ | 5.60 |
| Refuse | \$ | 27 | \$ | 1.62 | \$ | 2.16 | \$ | 2.70 |
| Total | 5 | 489 | 5 | 29.34 | 5 | 39.12 | \$ | 48.90 |
| Average change per household per $2 \%$ of UUT |  |  |  | \$ 9.78 |  |  |  |  |

## CHALLENGES - GENERAL FUND BUDGET

- UUT declined to $8 \%$ on July I, 2015
- After making some cuts, balanced the current Fiscal Year Budget using reserves
- The current year's deficit is $\$ 530,000$ and is expected to increase to $\$ 994,000$ next fiscal year.

| General Fund | FY 20I5-20I6 <br> Adopted |
| :--- | :---: |
| Revenues | $\$ 9,032,754$ |
| Expenditures | $\$ 9,562,281$ |
| Deficit | $(\$ 529,527)$ |

## GENERAL FUND - SOURCES OF REVENUE



Other Sources Include:

- Transit Occupancy (Hotel) Tax
- Franchise Fees
- Charges for Service/Property
- Licenses and Permits
- Business Licenses
- Fines \& Forfeitures
- Interest Earnings
- From Other Agencies
- Misc \& Other Taxes
- Transfers In


## CHALLENGES - GENERAL FUND BUDGET

Budget Workshop<br>Saturday, March 5<br>IOam - I2noon<br>Fire Station

www.cityofsierramadre.com/uut


## LOOKING FORWARD



